

JFK REDEVELOPMENT NEWSLETTER



First Edition

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Airport Activity

- * Green Garage permanently closed
- * T1 & T2 parking moved to T8 Red Garage
- * AirTrain Station 2 permanently closed and AirTrain Station 1 is now "1 & 2"
- * AirTrain Station 1 & 2 scheduled outage in Sept. (see pg. 5)
- * Walkway between T2 and T4 closed

A message from our Aviation leaders



Charles Everett,
Director, Aviation



Jim Heitman,
Director, Aviation
Redevelopment

We are elated to welcome you to the JFK Redevelopment Newsletter. This newsletter is a testament to the JFK Redevelopment Program Team's commitment to being communicative, transparent and accessible. We want to illustrate to our stakeholders that the Redevelopment Program has assembled some of the most exceptional and skilled individuals of their fields to create a world-class gateway that will transform travel for passengers, from browser to runway. As we take this journey of redevelopment, rest assured that the airport could not be in better hands. A new JFK is coming.

The JFK Redevelopment Program Overview



We are building a world-class airport at JFK. The plans have been laid and we are putting them into action. We have a vision plan, which has incorporated the recommendations of the Governor's Airport Advisory Panel. This plan identifies our need to unify our airport's terminals and make JFK a world-class airport.

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Celebrate Hispanic Heritage Month



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Project Spotlight | Airfield Improvements



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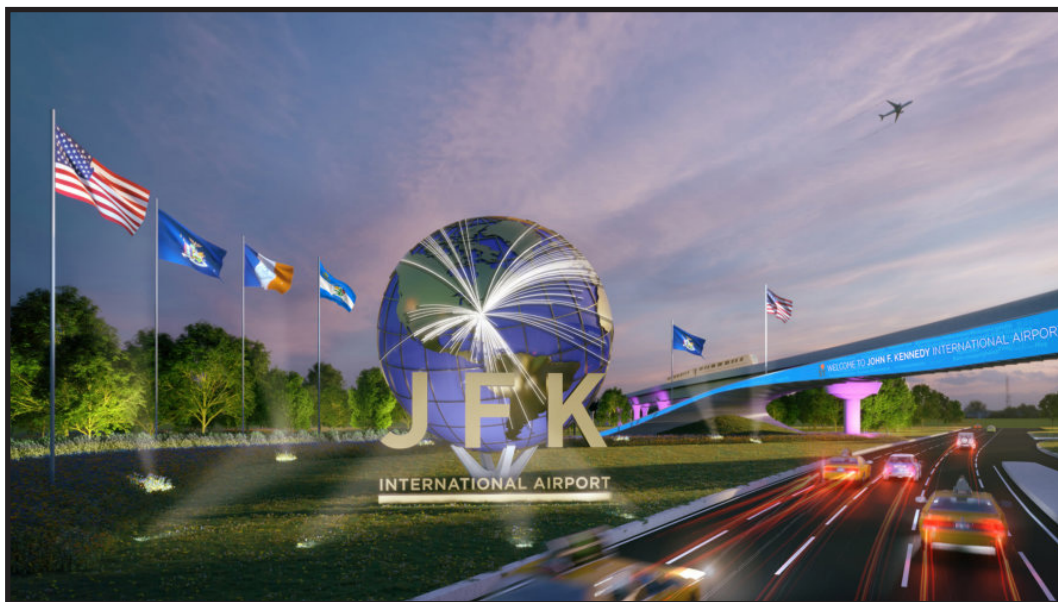
**This is the start
of something big.**

To the JFK Airport community

It is with much excitement that we welcome you to the inaugural edition of the “JFK Redevelopment Newsletter.” We, the JFK Airport General Manager’s office and the JFK Redevelopment Program Team, understand the need for frequent and consistent communication - not just amongst ourselves - but with you, the broader airport community.

As we look forward to what will be an exciting and busy next few years, we know there will be a lot of changes, some temporary and some permanent. We will be making tough decisions, in the interest of the overall airport, that deliver an exceptional program worthy of New Yorkers. We realize that the result of some of these decisions will cause individual inconveniences for all of us. However, we want to remind you of the goal: to building a world-class airport. The rewards of all of this will far outweigh the discomfort. We will emerge as one JFK; unified, modernized, world-class gateway worthy of New York.

We hope that you find the information in our JFK Redevelopment Newsletter helpful and informative. To begin, we will be publishing quarterly with the expectation of going monthly as we move further into the redevelopment program and as the need to communicate more frequently increases. For comments, questions or suggestions regarding the newsletter, please contact us at JFKRedevelopment@panynj.gov.



The JFK Redevelopment Program Overview

JFK Airport is undergoing a major modernization through the redevelopment program. The overall goal of this program is to create a 21st century world-class airport. Key elements of the program are designed to improve airport functionality, operational efficiency and customer ease of use of the facilities and overall satisfaction with the airport. This \$18.5 billion transformation will allow for a more unified, interconnected terminal layout, simplification of the on airport roadways, centralization of parking facilities, world class amenities, improvements to airside operations and the reduction of ground delays, development of state-of-the-art cargo facilities, increase in capacity of the AirTrain system, and improvements to roadway access and expanded rail mass transit to JFK. This includes an improved and simplified roadway system, the construction of a multi-story Ground Transportation Center with an envisioned green rooftop.



The image illustrates the improvements that will exist at the completion of the project (outside the terminal developments). Many of these improvements are already underway as there is a significant amount of work that goes into readying the areas for construction (see Project Spotlight on page 8 for an example). It is for this reason that we created the Airside Working Group and the Landside Working Group in order to coordinate with our stakeholders' work across multiple projects within the program.

The JFK Redevelopment Program Overview

Continued

The terminal redevelopments will transform the terminals and unused space into four modernized expansive terminals with world-class features amenities. The Terminal 1 project will be a \$9.5B investment, Terminal 4 will be a \$1.5B investment, Terminal 6 will be a \$3.9B investment and Terminal 8 will be a \$0.5B investment. The image below shows the expansion and location of the four terminals at the completion of the redevelopment program.



The JFK Redevelopment Program Team appreciates everyone in our airport community for being patient and understanding as construction is beginning to accelerate and things begin to change. We know it takes some adjusting and endurance...

but...we promise it will be worth it.

Around the Airport



Green Garage and AirTrain Station 2 Closing

The closing of the Green Garage is a sign that, JFK's redevelopment is well underway. The closing of the Green Garage enables the start of the redevelopment of Terminal 1 and Terminal 2. Terminal 1 and Terminal 2 parking has now moved to the Terminal 8 Red Garage.

Terminal 2 AirTrain station is also closed. Terminal 1 AirTrain Station is now being referred to as T1 and T2, as travelers will now use this station to get to both terminals. At the closing of Terminal 2 and completion of the New Terminal One, this station will become T1 AirTrain Station.

JFK Landside Operations created an additional customer prebooking-only parking lot, "Federal Circle Station Parking," that will open to the public on Monday, August 15th, 2022. As part of redevelopment, JFK parking capacity was reduced by approximately 1,600 spaces with the closure of the Green Garage. Alternative parking solutions were assessed to continue providing a world-class experience for our passengers as redevelopment progresses. With the assistance of Port Authority Operations and Maintenance Staff, this lot was adopted and introduced to the overall parking portfolio. The lot is conveniently located next to the Federal Circle AirTrain with easy access to the terminals.



JP Runway Cafe located on the first floor of Building 14 is now offering free delivery to terminal 4 and Terminal 6. They offer authentic Caribbean cuisine as well as standard grill favorites. The cafe is also hiring delivery drivers and cashiers. For more info or to place an order, visit www.jprunwaycafe.com or call 718-244-0214.

Ground Transportation Center Makes Progress

The Ground Transportation Center (GTC) project, which will include a multi-story building with occupied roof including solar panels, has moved into the procurement phase.

AirTrain Station Track Closures



We are exploring a service change to the AirTrain between Terminals 1 and 2 in early fall. There will be shuttle buses provided to assist with commuting between Terminals 1 and 2, should this plan be adopted.

T1/NTO Groundbreaking Date Set

The much anticipated groundbreaking for the building of a New Terminal One has set a date: September 8th. The Governor has added the date to her calendar and is expected to be in attendance. Check anewjfk.com for updates.

Advancing Diversity and Inclusion

Terminal 1 and Terminal 6 Connect with LBE and MWBEs

On July 21st, the T1 and T6 teams hosted an informational session with a complimentary breakfast at Russo's on the Bay in Howard Beach.

The event was sponsored by the Port Authority, Aecom Tischman, The New Terminal One,

Aecom Hunt and the Regional Alliance for Small Contractors. The teams put out a call to the community to invite local and minority and women-owned businesses in order to learn about the

upcoming projects for Terminal One's redevelopment and how they might have an opportunity to participate. The redevelopment project endeavors to engage as many LBEs/MWBEs as possible in our projects.



PANYNJ Wins Awards for Diversity and Inclusion

The Port Authority has a long-standing commitment to advancing diversity and inclusion at all PANYNJ owned and affiliated businesses — and beyond. For that reason, PANYNJ was proud to have been formally recognized for its exemplary diversity and inclusion practices by the American Society for Public Administration (ASPA) and The Journal of Commerce.

In addition to the initiatives of their 25-point plan, PANYNJ also leverages the JFK redevelopment project as an opportunity to support and empower Local Business Enterprises (LBEs) and Minority and Women-owned Business Enterprises (MWBEs). The Redevelopment Program has committed to a 30% MWBE goal across all elements of the project.

Need help getting your MWBE or ACDBE certification?

The JFK Redevelopment Community Information Center is available for guidance and can be contacted by email at JFKRedevelopment@panynj.gov or by phone at (718) 244-3834.

To see the JFK Redevelopment's progress towards our 30% goal visit www.anewjfk.com.



Celebrating Hispanic Heritage Month

Every year from September 15 to October 15, Americans celebrate National Hispanic Heritage Month by appreciating the community's history, heritage, and contributions of the ancestors of American citizens who came from Mexico, Spain, the Caribbean, and South and Central America.



Hispanic Heritage Month originally started with one week of commemoration when it was first introduced by Congressman George E. Brown in June 1968. With the civil rights movement, the need to recognize the contributions of the Latin community gained traction in the 1960s. Awareness of the multicultural groups living in the United States was also gradually growing.

Latest from Community Outreach

Sustainability Summer Mini Camp a Success

The Community Outreach Center recently completed their Sustainability Summer Mini Camp, which ran from Aug. 8-12.

The camp was attended by students entering the 6th, 7th and 8th grades and covered topics such as climate change, the carbon cycle, renewable energy and environmental justice. The students spent 2 days exploring at the Idlewild Learning Center and on-site airside at JFK.



JFKR Community Advisory Council returns to in person meetings

On June 30, 2022, The JFK Redevelopment Outreach team held its first Community Advisory Council. Approximately 103 attendees met in person at Black Spectrum Theatre in Jamaica, NY.

The Council was excited to once again be able to meet with the public and hear updates regarding the Port Authority and the JFK Redevelopment project. Chairs from the four committees of Business Development, Career/Workforce Development, Education and Environmental Stewardship spoke about their current agenda and announced their ongoing activities.

Institute of Concessions (IOC)

Currently, the Community Outreach Center is reviewing applications to fill the role of Program Coordinator for a forthcoming community initiative: The Institute of Concessions. The Institute of Concessions will assist qualified businesses in obtaining all necessary certifications as well as providing education and training to prepare them to operate at an airport. The institute will be managed by an experienced professional and all courses will be taught by industry subject matter experts. The goal of the institute is to create a pool of qualified and certified businesses that are equipped to bid, win, and operate a JFK concession stand.

The Program Coordinator may be a sole proprietor or business that has or desires to obtain their Minority and Women-owned Business Enterprise (MWBE) and/or Airport Concessions Disadvantaged Business Enterprise (ACDBE) certification. The selected applicant will undergo a business review to verify their respective experience and capabilities for fulfilling the position. If the candidate needs to obtain their certification, they will be guided through the process with the support of the Port Authority through the Community Outreach Center.

For more information about the community initiatives, visit www.anewjfk.com.

Project Spotlight | Airfield Improvements

JFK Airport has over 140 buildings located throughout the 5000 acres of airport property. Due to changing needs, many of these buildings have been abandoned and mothballed for years. The Redevelopment Program identified Buildings 121 and 122 which were formerly used as airline catering facilities as an opportunity to make better use of the property they occupy. Building 121 is approximately 2,500 SF and Building 122 is approximately 77,000 SF.

Aircraft deicing is an FAA regulatory requirement and an important component of aircraft winter operations. The deicing chemical, glycol, used in the deicing process is toxic and can pose health and environmental risks if the disposal is not properly managed. As part of its redevelopment, the Hangar 12 multi-use hardstand and deicing pad will have the capability to recycle the chemical for reuse where possible. Fluid that cannot be recycled will be sent to a waste facility for disposal.

These projects are intentionally performed

in sequence over a broad span of time to enable the phasing to be completed in smaller projects that can be awarded to smaller specialized businesses. Construction for the West Hardstand is scheduled for completion around the end of 2023 and the South Multi-use hardstand will be complete by the end of 2024.



Buildings 121 & 122



Buildings 121 & 122 demolition



Hangars 15 & 16
demolition

Q3/Q4 Look Ahead

- * British Airways will be relocating to Terminal 8 and is expected to be operational in November 2022.
- * Delta Airlines is scheduled to move its T2 operation to T4 in December 2022.
- * Expect delays in navigating the airport in September. Plan ahead, book ahead and follow directional signage closely.

Save the Date! Save the Date! Save the Date!

- Aug. 18 - Delta Meet the Primes event
- Aug. 16 - JMP/AECOM Trades outreach event at 1pm
- Aug. 29 - MCDC Pantry Back to School give-away
- Sept. 13 - NTO LBE/MWBE info webinar at 2pm
- Sept. 13-27 - UN General Assembly session